





### Volga Baikal AGRO LLC. Agriculture Project - Russia

"Large Scale Agriculture Production Development."

Production and Processing of Raw Commodities, Certified Seed and Cattle Farming in the Central Black Earth and Volga Region of the Russian Federation.

"Supply Domestic and International Markets with High Quality Commodities, Grain, Certified Seed and Quality Beef."

# Business IDEA Mind Map – Executive Summary !!!

Elaborated by:

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# Agriculture Russia - The Opportunity Key Project - Parameters



Assemble and Develop 90,000 hectares of Arable Land in the Volgograd Oblast - Volga Federal District of Russian Federation.

Volga Baikal AGRO LLC. Agriculture Project - Russia

Investment in Asset Take-Over (Land, Existing Equipment and Infrastructure, 2,52 billion/rub, (39,3 million US/Dollar).

Develop Dry-Land and Irrigation Farming, build Cutting Edge-Technologies, No-Till Farming and State of the Art Infrastructure.

Become Reliable Source, Producer and Supplier of Choice for Agricultural Raw Material, Value Added Commodities, Certified Seed and Beef.

Reach full Steady State Production by year 5 after initial development. Farm-EBITA Margin in excess of 35% by Year 3 under Production.

"Large Scale Agriculture Production Development and Farm Management." Production and Processing of Raw Commodities, Certified Seed and Cattle Farming in the Central Black Earth and Volga Region of the Russian Federation. "Supply Domestic and International Markets with High Quality Grain, Seed and Beef."

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## Russian Agricultural - The Opportunity

#### Mission Statement

Develop and Operate large scale Farms on the Territory of the Russian Federation (RF). Produce agricultural raw material, value added commodities and Certified Seed.

Become a reliable source, producer and supplier of premium quality grains, commodities, seeds, and value added semi manufactured products for domestic and international customers in Russia.

#### Development Strategy

Focusing on scalable farming operation.

Implement innovative and state of the art No-Till-Farming technology with rationalized production processes used in Western Canada.

Implementing cutting edge farming technologies, witch will increase average yields and grain quality, decrease spoilage and grain losses.

#### Key Target

To reach full steady state production on 100 % of arable land base by year 5 after initial start of development.

Cutting Edge-Technologies, No-Till Farming Stage to be reached after 3rd year in production.

Each Fields to reach EBITA margin in excess of 35% no later then Year 3 under Production.

## Why Invest in Agricultural Projects in Russia Today?

Global demand for major grains is projected to increase 70% by 2050, this together with the fact that the existing Land Base will not increase. With excellent and stable long-term performance, farmland enjoys a unique position as an investment. It is an asset class that produces competitive returns for its investors, with less volatility than common stocks and corporate bonds. Farmland, including annual & permanent crops, has delivered annual return's in excess of 8% in the last 20+ years.

The sector's stability stems from the fact that people's need for food is mandatory and non-cyclical. This asset class has an even greater positive outlook due to a growing worldwide demand for food -- particularly grains an oilseeds such as corn, soybeans, and wheat -- as populations increase. Rising standards of living in developing countries have led to the emergence of middle classes whose consumption of agricultural products produced by the developed world is increasing.

## Volga Baikal AGRO LLC. Project Summary

Volga Baikal AGRO is offering Agriculture Development Project in the Central Black Earth and Volga Federal District of the Russian Federation.

The Agriculture Investment Opportunity consists of the following key parameters:

110'000 ha of Land, (90'000 ha of Arable Land for Grain Production), including Irrigation Land and Water Rights in excess of 6'000 ha. The Land Bank is split by 60% Owned and 40% Rented Land.

Base Line of Agriculture Equipment, Grain Storage / Elevator, Rail Access and General Infrastructure.

Net Present Asset Value at Take Over is 2.52 billion/rub (+/- 39,3 mil/\$ US).

The 5 Year Development Time Frame will require additional investment to reach full steady state Production of +/- 134 mil \$/US.

Net Overall Investment of 173 mil \$/US including 39,3 mil \$/US for initial Asset takeover (Land, Biological Assets, Equipment and Infrastructure).

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## Russian Agricultural - The Opportunity

Volga Baikal AGRO LLC. - General Geographical Project Layout and Information.



#### Project Development Larger Scale Farming

Volga Baikal AGRO LLC. will develop large scale production cluster's with a compact size from +/- 25'000 to 50'000 ha and maximum Project radius of 50 km.

The Cluster Farms will be allocated as shown in the Graphic Layout. Detailed Maps Field Maps by Request.

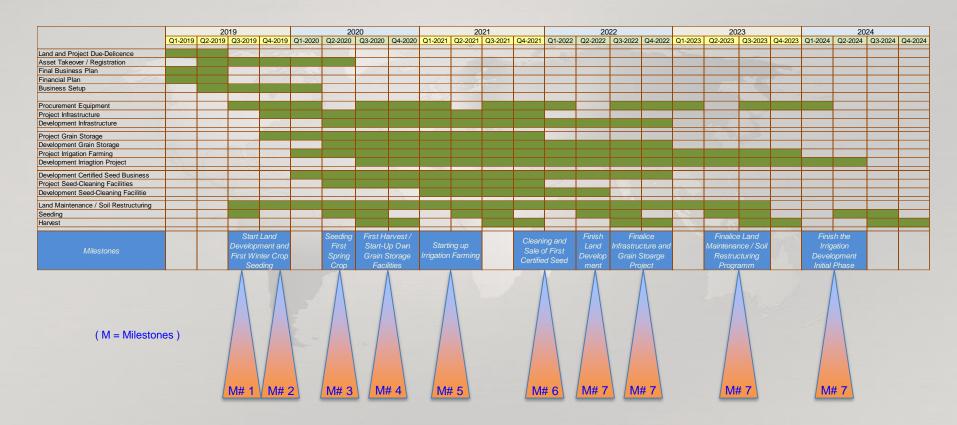
The planned development of central base's for each cluster will offer the Project the following supporting units for the Farming operation:

- Maintenance Base
- Service and Logistic Operation
- > Storage and Drying Units connected with Rail access

Project's Geographical Location are chosen for the following reason:

- Possibility availability of land for sale and rent
- Undeveloped Territory with great potential.
- > Reasonable average rainfall and favorable weather condition
- Available Logistic for shipping in possible prospering region.
- Volga Baikal AGRO LLC. Teams knowledge of high quality land.

## Russian Agricultural - Development Time Table and Mile-Stones



## Mixed International Team led by Swiss and Russians Agriculture Experts



Martin Leu, Project Founder of the Volga Baikal AGRO LLC.

Responsible for "on-the-ground" management, implementation and profitability of agricultural projects. Brings with him 30 Years of large-scale farming expertise, including experience in faming under extreme climatic and economic conditions. He has received higher education at the Technical Schools HF Wood / Civil Engineering, affiliated to the Bern University of Applied Sciences, Switzerland. Previously managed western Canada's grain farms, large-scale custom farming business in the central USA and Pacific North West. As a technical manager, he was responsible for controlling and organizing operations.

Since 2009, managing large-scale farming operations in the Black Earth Region of the Russian Federation. He has been in charge of farming and agriculture projects in excess of 100K/ha.



Dangina Sakhanova, Head Legal Affairs

Dangina is Lawyer with more than 7 year's extensive experience in litigation, real estate sale and purchase transactions. She is regularly involved in due diligence matters, with extensive know how and experience in transactions involving factories and infrastructure projects.

As Senior Lawyer she was drafting general contracts, service and consulting agreements. Advising Russian and foreign clients on various issues, including land, real estate, corporate / commercial law, cross-border and complex cross-jurisdictional matters and Business Development.

She represented Clients in litigation both in Russian arbitration courts and courts of general jurisdiction. Conveying legal due diligences, reviewing documents, identifying risks. Drafting and negotiating contracts and corporate documents in Russian and English Language.

Dangina holds Specialist Law Degree from the National research university Higher school of economics. She Participated in legal seminars at the headquarters of the Council of Europe.



Sture Gustavsson, Head Technical and Agronomy Planning

Sture, an agronomist with over 20 years of experience. He developed innovative farm practices and technologies that boost economic crop yields, control pests and weeds.

He has been an adviser to many EU and Russian companies, and members of the AG community to implement the latest technology and tools for growing crops profitable and sustainable. Since 2012, he has been running Sture Gustavsson Management AB, where he has been consulting internationally within the agriculture sector. Previously, he served as CEO and Chief Agronomist on large scale farming operation in the Russian agricultural sector.

Sture has a degree in farm management from the Swedish University of Agricultural Sciences.



Zorigto Sakhanov, Head Administrative Affairs

Zorigto has relevant experience in agriculture, including executive positions. (AGRO-Invest Group).

Equipped with the expertise and logistics capability to successfully coordinate with government and regulatory agencies, e.g. negotiations, acquisition of license (subsoil) and other permits, approvals for transactions involving the foreign investors in entities with strategic importance.

He has been an adviser to many Russian and International Companies in the Agriculture and Mining Industry.

At present, Zorigto is a Board of Directors of a Mining Company and discoverer of the Far East's largest deposits of gold and copper Malmyzh. The Malmyzh project is recognized as the best exploration project of the year in Russia according to Russia Mining 2015. Zorigto ranked in the annual "Top 1000 Russian Managers" in category "Top 100 leading business lobbyists" according to "Kommersant" publishing house in Russia (2013-2015).

Zorigto holds a PhD in Economics from European Academy of Economics and MBA from The Russian Presidential Academy of National Economy and Public Administration.



Alexander Gorelov, CFO / Head Financial Department

Alexander brings with him more than 7 years' experience in finance industry, were he has started as an auditor and later management consultant in EY. The main initiatives provided, was the optimization of business processes and cost cutting. Alexander worked with budgeting in Russian largest petrochemical company, preparing and consolidating budgets of several refining plants.

Later he has been CFO where he was working in the Investment Banking, with responsibilities in cash flow planning, projects development and taxes. Parallel to his role as CFO he also participated in Revision committees of several internal subsidiaries.

Alexander has earned a master's degree of the Financial University under the Government of Russian Federation (specializing in international accounting and auditing), and a Bachelor of Economics of Lomonosov Moscow State University. He also possesses Advanced Diploma in Management accounting of CIMA certification.

## Russian Agricultural - The Opportunity - Final Notes !!!

Volga Baikal AGRO the Russian Subsidiary of Leu AGRO Group Switzerland, wants to point out that this is a long-term agriculture development project. An possible exit should not be considered before completing production year 6 to see the gain in significant revenues. Investors should therefore see themselves as strategic partners and shareholders. To reduce complexity, it is our aim to keep the number of key shareholders small.

Exit-scenarios shall be negotiated as follow and part of shareholders agreement:

- Internal repurchase of shares true organic growth
- Bank Refinancing and Payout after 6 Years of Production
- > IPO to replace the initial Investor and for potential future Growth
- Sale of Shares to new strategic Partners and Investors

Important End Note:

Volga Baikal AGRO LLC. practical know how, expertise and Track-Record, combined with provable conservative production output assumptions, achieved by the Management of Leu AGRO's Farming practices in Central Russia, believes the information given including financial performance will be execute as planned.

It is our aim to make a difference between us and our peers, as we are operating on a different understanding and level of agriculture production in the Central Black Earth and Volga Region of the Russian Federation. Taken all this in consideration Volga Baikal AGRO LLC. cannot change the possible risk in agriculture production. The Project Summary and Information provided is considered incomplete without additional spoken and written comments from representatives of Volga Baikal AGRO LLC.

The contents of this summary belong to Leu AGRO Group Switzerland and his Russian Subsidiary Volga Baikal AGRO LLC. and cannot be, copied, printed and disclosed to any third party or used for any other reasons without prior written consent of Leu AGRO Group Switzerland and his Subsidiary Volga Baikal AGRO LLC.

The information contained herewith deals with prevalent factors and reflects our view at the situation as exchange of information, deal negotiations and due diligence are in process on the date of writing this summary, therefore, it is possible that changes will occur including possible deal or deals who will alter the Project.

Further more Detailed Information can be supplied and provided to possible partners after singing a NDA between possible Investors and Volga Baikal AGRO LLC.



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